

KODIAK AREA NATIVE ASSOCIATION  
**Annual Report**

2015 - 2016



**50<sup>TH</sup>**   
KODIAK AREA NATIVE ASSOCIATION  
FIFTIETH ANNIVERSARY  
1966 - 2016

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# KANA BOARD OF DIRECTORS



Loretta Nelson  
Chairperson  
*Native Village of Afognak*



Alfred B. Cratty, Jr.  
Vice Chairperson  
*Village of Old Harbor*



Arnold Kewan  
Secretary  
*Native Village of Port Lions*



Jill Boskofsky  
Treasurer  
*Native Village of Ouzinkie*



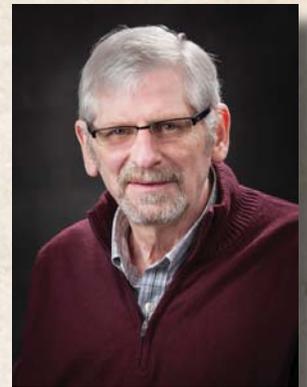
Phyllis Amodo  
Director  
*Kaguyak Village*



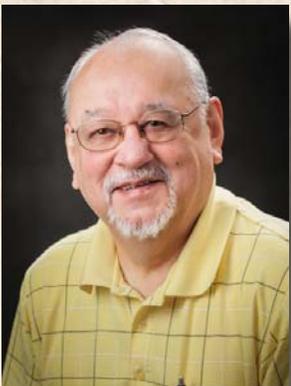
Speridon M. Simeonoff, Sr.  
Director  
*Native Village of Akhiok*



Cheryl Christofferson  
Director  
*Gwangkuta Suuget (At-Large)*



Gary Watson  
Director  
*Sun'aq Tribe of Kodiak*



Alex Panamaroff, Jr.  
Director  
*Native Village of Larsen Bay*



Margaret Roberts  
Director  
*Tangirnaq Native Village*



# PRESIDENT'S LETTER



Cama'i,

2016 marks the Kodiak Area Native Association's 50th year serving our community. On November 28, 1966, ten individuals - Harry Carter, Roy Madsen, Helena Schwiete, Marie Olsen Chandler, Bill Berestoff, Florence Cratty, Christina Hoen, George Stinger, Karl Armstrong, and Tom Gregoroff - signed Articles of Incorporation for KANA with intent to form an organization which would ensure representation and leadership to protect our natural resources, our people, and our Alutiiq way of life.

Since 1966, KANA and its services have evolved and expanded in response to the changing needs of our community. In 1987, the KANA Board of Directors recognized that our heritage was dissipating from memory. The KANA board resolved that the exploration and celebration of our Alutiiq culture was essential, and KANA created island-wide programs to teach Alutiiq art, study the Alutiiq language, and investigate Alutiiq history, with the vision to one day establish a museum for the Alutiiq people. In 1995, KANA built the Alutiiq Museum and Archeological Repository, a cultural center dedicated to preserving and sharing the traditions of our Sugpiaq Alutiiq people.

In 2010, the issue of child maltreatment in Kodiak's communities rose to the surface, and the need to support our children became paramount. KANA created a Child Services Department, and in 2012 opened the Kodiak Child Advocacy Center, a specialized facility in which a multidisciplinary team of representatives from many agencies work together to protect our children.

KANA responded to our community's expanding need for access to healthcare in 2015, with the opening of the Mill Bay Health Center. This accredited community health center provides integrated care to all families in our community and furthers KANA's mission and envisioned future, that the best quality care is available to all people on Kodiak Island.

As we celebrate our 50th year, we look forward to new challenges and opportunities. We will continue to work to meet the needs of our current and future generations. We are committed to ensuring that our community remains a vital and healthy place, and to elevating the quality of life of the people we serve. Thank you for your continued support as we enter our next half century of service.

Quyanaa,

A handwritten signature in blue ink that reads "Andy Teuber". The signature is fluid and cursive.

Andy Teuber  
President and CEO



# 2016 - 2021 STRATEGIC PLAN

## OUR MISSION:

To Elevate the Quality of Life of the People We Serve

## OUR CORE VALUES:

Courtesy, Caring, Respect, Sharing, Pride, and the Sugpiaq Alutiiq Values

## OUR ENVISIONED FUTURE:

The Best Quality Care is Available to All People on Kodiak Island

### Customer Service

- Continue to improve KANA's internal and external communications
  - Expanded cultural orientation and customer service training at hire and annually for all staff
  - Improved communication to board and Beneficiaries
- Expand and enhance Patient Centered Medical Home
  - Electronic medical records
  - Natural/Traditional Healer
- Education and training for Beneficiaries
- Staff development
  - Transition plan
  - Staff training and retention
- Board development
  - Transition plan
  - Ongoing training and support

### Stewardship

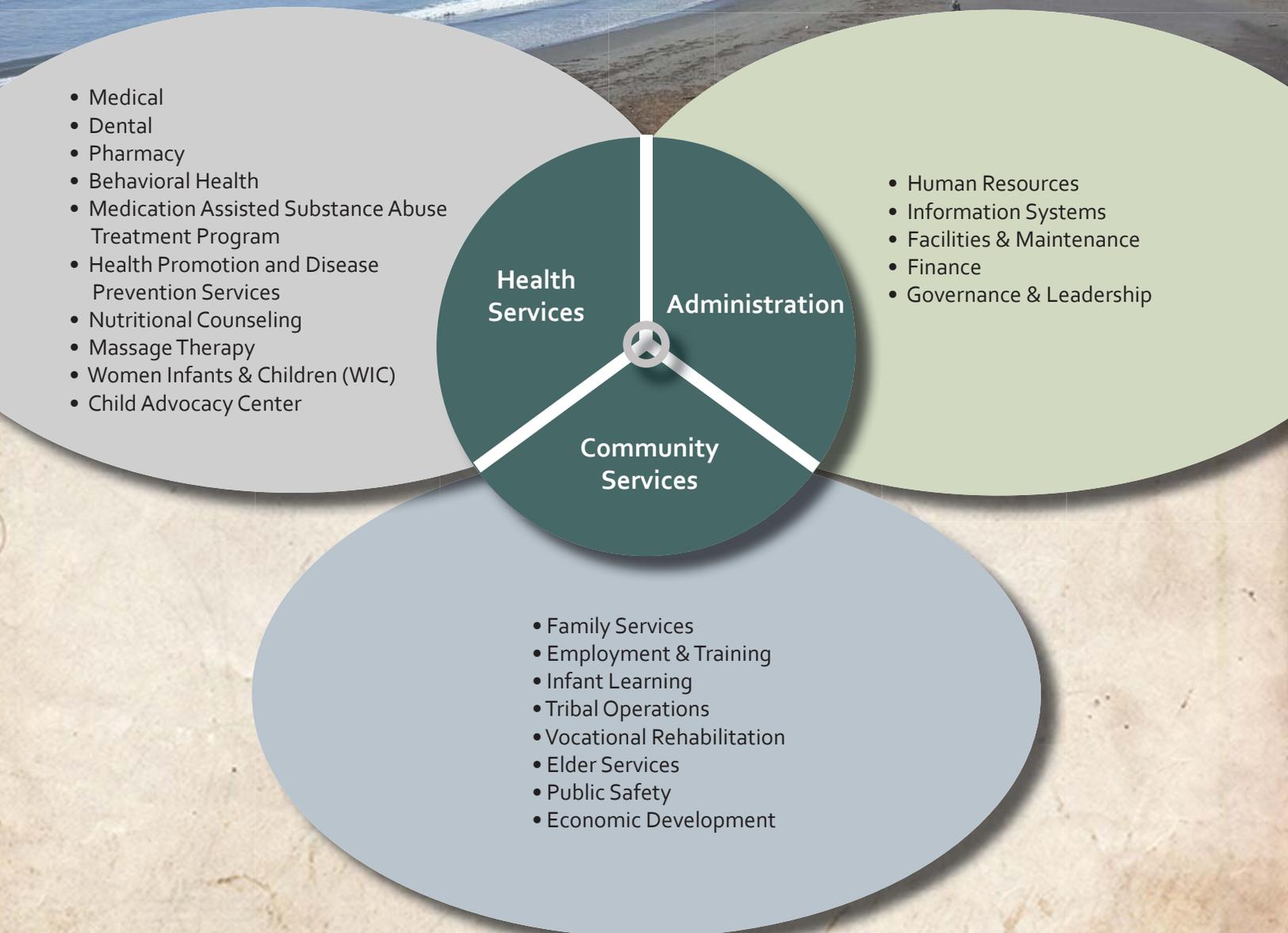
- Find options for provider and beneficiary housing in villages
- Enhance transportation options for KANA staff in villages
- Focus on a comprehensive financial plan, balancing financial resilience and mission
  - Enhance program service fees
    - Day care
    - Behavioral health
  - Evaluate real estate acquisition
- Develop partnerships with the tribes, Alaska Native Corporations, State of Alaska and others
- Advance initiatives for Natural Resources Management and Subsistence
- Ensure sustainable hospital in Kodiak
- Develop youth council / youth participation on committees

### Quality Improvement

- Improve access to dental services
- Local health aide training programs
- Develop business plans for improved cultural and family wellness and prevention programs
- Day care program with language immersion
- Substance abuse treatment; develop a plan with options for the Board to review and approve
- Elder care initiatives
- Maintain accreditation and compliance for associated operational site visits and reporting

# OUR ORGANIZATION

KANA provides integrated wellness services to the entire Kodiak Island community with focus on our Alaska Native Beneficiaries. Through excellent customer service, KANA implements its cultural values to serve our community members when and where they need care.



# OUR CORE VALUES

COURTESY

We honor the rights and needs of all in order to improve the quality of life in our communities.

CARING

We are responsible for our people and ourselves.

SHARING

We value our families, each other, and what we all stand for.

RESPECT

We value togetherness and cooperation to ensure wellness for all.

PRIDE

We honor our land, language, traditions, beliefs, and kinship in all that we do.

# A LOOK BACK AT OUR LEADERSHIP

## Founders

Harry E. Carter  
 Roy H. Madsen  
 Helena Schwiete  
 Marie Olsen Chandler  
 Bill Berestoff  
 Florence Cratty  
 Christina Hoen  
 George L. Stinger  
 Karl Armstrong  
 Tom Gregoroff

## Executive Directors/Presidents

Frank R. Peterson  
 Ione M. Norton  
 Dolores Padilla  
 Gordon Pullar, Sr.  
 Gary Arensen  
 Kelly Simeonoff  
 Rita Stevens  
 Andy Teuber

## Chairperson

Tom Gregoroff  
 Harry E. Carter  
 Ed Naughton  
 Hank Eaton  
 Tina Monigold  
 Allen Panamaroff  
 Evelyn Mullan  
 George Wallin  
 Julie Knagin  
 Margaret Roberts  
 Joe Llanos  
 Alex Panamaroff, Jr.  
 Denise May  
 Fred Christiansen  
 Speridon Simeonoff, Sr.  
 James (Jimmy) Johnson  
 Alfred B. Cratty, Jr.  
 Loretta Nelson

## Board of Directors

Alfred B. Cratty, Jr.	Fred Antonson
Albert Reft	Fred Christiansen
Alex Panamaroff, Jr.	Fred Zharoff
Alicia Lynn Reft	Frieda Reft
Allen Panamaroff	Gary Watson
Andy Anderson	George Wallin
Andy Christofferson	Hank Eaton
Andy Teuber	Harold Naughton
Angeline Anderson	Harry E. Carter
Angeline Campfield	Helen Harris
Anna Pestrikoff	Helena Schwiete
Arnold Kewan	Herman Haakanson
Arthur Haakanson	Ione M. Norton
Betty Lukin	Iver Malutin
Betty Nelson	Jacob Wick
Bill Berestoff	James (Jimmy) Johnson
Bill Hartman	Jana Turvey
Bob Berg	Jill Boskofsky
Carl Ellison	Joe Llanos
Cecil Sholl	John Reft
Charles Christiansen	Julie Kaiser
Cheryl Christofferson	Julie Knagin
Christine Von Scheele	Kalumpi Larionoff
Clint Malutin	Kara Amodo
Connie Chya	Karl Armstrong
Daniel Boone Reed	Linda Lester
David Eluska	Lois Stover
David Pestrikoff	Loretta Nelson
Debbie Hunter	Lydia Malutin
Denise May	Margaret Roberts
Dolores Kairaiiak	Martha Peterson
Dolores Padilla	Mary Gallagher
Ed Naughton	Mary Garoutte
Emil Malutin	Mary Jensen
Esther Denato	Mary Morris
Eunice Neseth	Mary Nelson
Evelyn Mullan	Michael Swenson
Fran Wamser	Myrtle Shanagin
Frances Irene Shugak	Nancy Anderson
Frank R. Peterson	Natalie Simeonoff



*(Pictured From left to right)  
 Linda Suydam,  
 Julie Knagin,  
 Pete Olsen, Sr.,  
 Nancy Anderson,  
 Margaret Roberts,  
 Gordon Pullar, Sr.*



*The Alutiiq Enwia Health Center Groundbreaking: (Pictured from left to right)  
 Hank Eaton, Alex Panamaroff, Jr., Denise May, David Eluska, Kelly Simeonoff,  
 Carolyn Floyd, Jerome Selby, Father John Zabinko, Rita Stevens.*

# 50<sup>TH</sup> KODIAK AREA NATIVE ASSOCIATION FIFTIETH ANNIVERSARY 1966 - 2016



Neil Sargent  
 Nick Peterson  
 Olga M. Malutin  
 Patricia Harris  
 Paul Panamaroff  
 Pete Resoff  
 Pete Squartsoff  
 Phyllis Amodo  
 Robert Berg  
 Roger Malutin  
 Roman Zeedar  
 Ron Berntsen  
 Ron Fadaoff  
 Ronnie Lind  
 Roy H. Madsen  
 Senafont Zeedar  
 Sonny Chichenoff  
 Speridon Simeonoff, Sr.  
 Sven Haakanson Sr.  
 Ted Panamaroff  
 Ted Velanis  
 Tina Monigold  
 Tom Shugak  
 Verna Bennett  
 Vicky Lester  
 Virginia Abston  
 Virginia Squartsoff  
 Virginia (Ginger) Ward  
 Walter Erickson  
 Walter Simeonoff  
 Zack Chichenoff

Dated: at Kodiak, Alaska, this 28th day of November, 1966.

<i>Harry E. Carter</i> HARRY E. CARTER	Box 2581, Kodiak, Alaska
<i>Roy H. Madsen</i> ROY H. MADSEN	Box 321, Kodiak, Alaska
<i>Helena Schwieta</i> HELENA SCHWIETA	Box 2191, Kodiak, Alaska
<i>Marie Olsen Chandler</i> MARIE OLSEN CHANDLER	Box 1635, Kodiak, Alaska
<i>Bill Berestoff</i> BILL BERESTOFF	Box 216, Kodiak, Alaska
<i>Florence Cratty</i> FLORENCE CRATTY	Box 247, Kodiak, Alaska
<i>Christina Hoen</i> CHRISTINA HOEN	Box 2207, Kodiak, Alaska
<i>George L. Stinger</i> GEORGE L. STINGER	Box 357, Kodiak, Alaska
<i>Karl Armstrong</i> KARL ARMSTRONG	Box 631, Kodiak, Alaska
<i>Tom Gregoroff</i> TOM GREGOROFF	Box 932, Kodiak, Alaska

Pictured Above: Signatures in the original Articles of Incorporation, dated November 28, 1966.

# EXPANDED SERVICES

## **KANA Uses U.S. Department of Health and Human Services (HHS) Funds for Substance Abuse**

In March 2016, KANA was awarded \$325,000 by Health and Human Services (HHS) to improve and expand the delivery of substance abuse services at existing health centers with a focus on Medication-Assisted Treatment (MAT) for opioid use disorders.

KANA's Behavioral Health Department is expanding substance abuse treatment and prevention services and is moving forward with efforts to integrate medical treatment with newly available opioid treatment options. The treatment combines traditional substance abuse treatment, such as therapy and meetings, with medications like buprenorphine, methadone, naltrexone and naloxone.

In addition, the Behavioral Health Department has been working closely with physicians to screen patients for mental health symptoms during medical exams and will continue to enhance their collaborative care model in order to increase the number of patients being screened for substance use disorders.

As part of this important service expansion, KANA's team of Providers are receiving specialized training and education resources focused on MAT which include updated prescriber guidelines that will help them make informed prescribing decisions to prevent the over-prescribing of opioids.

In addition, KANA has expanded the staff to include a counselor dedicated to people undergoing this type of treatment who will assist in the coordination of services necessary for patients to achieve and sustain recovery. KANA has ensured that these integrated services are available to all families on Kodiak Island.

## **New Occupational Therapy Services**

KANA's Infant Learning Program (ILP) has recently hired an Occupational Therapist to provide Early Intervention Occupational Therapy Services to children referred to ILP. Providing the therapist for our families enhances the quality of services offered for our families and provides a new funding stream for our program independent of grant funding. The increased revenue will allow for additional travel to provide screenings, assessments and services in our village communities. ILP will continue to contract and work in partnership with Providence Therapy Services and will closely monitor cases to ensure that children are receiving appropriate Early Intervention Occupational Therapy services.



## Mill Bay Health Center Enrollment Opens to Kodiak Community

As of November 23, 2015, KANA's medical, dental, and behavioral health services were made available to all KANA employees, their families, and the community at large. We are proud to offer health services to KANA employees and their families, services that our employees have long been vested in supporting and providing. As directed by our board, this expansion of service will not diminish the level of service available to our Indian Health Service Beneficiaries. To accomplish this directive and in anticipation of providing services to an expanded population, KANA increased capacity and infrastructure through the development of the Mill Bay Health Center facility and 22 new staff, including a Radiology Technician. New equipment was purchased and new policies were developed to guide our provision of care. With our new expansion of service, we expect to realize increased sustainability as we continue to serve Kodiak and further KANA's mission to elevate the quality of life of the people we serve.

# QUALITY IMPROVEMENT



## Community Health Aide Program Training

In July 2016, trainees in ANTHC's Community Health Aide Program came to Kodiak to complete the final session of a four part training to become Certified Health Aides for our rural communities. Alicia Inga of Old Harbor, Donene Amodo of Akhiok, Genny Miller of Ouzinkie, and Margie Helms of Larsen Bay conducted a variety of face-to-face clinical exams for volunteer patients at the Alutiiq Enwia Health Center, including complete patient medical history, prenatal, and women's exams, and chronic disease clinics under the supervision of a referral Provider.

The Community Health Aides/Practitioners (CHA/Ps) clinical exam training presented an opportunity for patients to receive an exceptionally comprehensive exam following a precise algorithm with the full attention of two providers. KANA is pleased to support the Community Health Aide Program and prepare our CHA/Ps for their vital role within our health care system. CHA/Ps are part of an established referral relationship that includes mid-level providers, physicians, regional hospitals, and the Alaska Native Medical Center. We are proud to partner for this unique, successful, and culturally acceptable health care delivery system which sustains one of the most important health care Providers roles for our rural communities.

## Parenting with Love and Limits (PLL) Serves a Record Number of New Families with a 100% Completion Rate

Parenting with Love and Limits® (PLL) helps families with youth ages 10 – 17 who exhibit chronic emotional or behavioral red flags through 6 weeks of group family therapy paired with 6-10 weeks of individual family coaching. The program celebrated a remarkable 100% rate of completion in 2016.

The 100% rate of completion within KANA's PLL program in FY2016 can be attributed to a variety of factors, including the high quality and effectiveness of PLL's evidence-based program model, the competence of the KANA PLL teams, the high level of positive change clients have experienced as a result of participation in PLL, and the longevity of the PLL program in Kodiak (2011 to present).

The success of PLL participants speaks to the strong therapeutic alliance forged between KANA PLL teams and the families they have served as a result of mutual respect, trust, and professionalism. Pre-PLL and post-PLL testing results illustrate the positive changes that families are experiencing as a result of the PLL program. Namely, there is a significant increase in family communication and satisfaction, and a significant decrease in emotional or behavioral problems in the youth. KANA is proud to offer PLL as a powerful agent for positive change in Kodiak communities.

## KANA Village Health Clinics Awarded Accreditation by the Accreditation Association for Ambulatory Health Care (AAAHC)

Accredited by the



ACCREDITATION  
ASSOCIATION  
*for* AMBULATORY  
HEALTH CARE, INC.

The accreditation that KANA earned in February 2015 by the Accreditation Association for Ambulatory Health Care was extended in 2016 to our health clinics in Akhiok, Larsen Bay, Old Harbor, Ouzinkie, and Port Lions. This accreditation distinguishes us from many other outpatient facilities by recognizing that KANA is providing the highest quality of care to its patients as determined by an independent, external process of evaluation. Status as an accredited organization means that we've met nationally recognized standards for the provision of quality health care. AAAHC was founded in 1979 to encourage and assist ambulatory health care organizations to provide the highest achievable level of care for recipients in the most efficient and economically sound manner. The AAAHC accomplishes this by operating a peer-based assessment, consultation, education and accreditation program.

Since its inception, the AAAHC has promoted a voluntary, peer-based, consultative, and educational survey process to advance patient care. This accreditation is applied to our medical, dental, and behavioral health services, as well as some specialty features in our Kodiak and village clinics.

### KANA's Dental Team Enhancements



On February 1, 2016 KANA welcomed a new Dental Director, Tomas Holbrook, DDS. Dr. Holbrook spent the last 35 years running his own practice in Yakima, Washington and passed on his practice to his son-in-law in January 2016. He received his Doctor of Dental Surgery Degree from the University of Washington in 1980. Dr. Holbrook has been focusing on tooth decay prevention and is working towards more frequent trips to the villages, increasing fluoride applications, and better hygiene coverage.



Amanda Miles became KANA's first Dental Health Aide Therapist (DHAT) in June 2016 when she earned her certificate from the Alaska Native Tribal Health Consortium's DHAT Program. DHATs provide culturally appropriate dental education and a limited scope of preventive and restorative services under the supervision of a dentist. This model of dental care increases preventative care that helps reduce high levels of cavities and other dental issues that lead to oral diseases. Amanda is helping make important oral health improvements for our Beneficiaries by traveling to our villages to provide dental services under general supervision and working independently in our Kodiak clinics.

Amanda grew up in Kodiak and previously served as a dental assistant with KANA for 6 years prior to being accepted into the DHAT program. Her background gives her a unique understanding of our patients and the communities we serve. She is excited to apply her new skills to further meet the needs of our Beneficiaries, "I've always wanted to go back to school but did not want to go out of state, the DHAT program and KANA made it possible for me to continue my education within the State of Alaska and to become a mid-level dental provider helping people of my community."

# QUALITY IMPROVEMENT

## “Youth with a Vision” - Teen Leadership Workshop



KANA, with support from the Navy Special Warfare (NSW) Detachment Kodiak, hosted a teen leadership workshop the weekend of April 15, 2016. The workshop was a pilot project generated from discussions with KANA’s Board of Directors, management and Chief Jeff Bull, Officer in Charge of the NSW Training Center. Chief Bull’s team worked in conjunction with KANA’s behavioral health, wellness and management staff to create a program designed to develop self-confidence, leadership, and teambuilding skills in high school-aged Native participants. The goal of the program was to incorporate this first cohort of students into future workshops as peer mentors to other teens.

KANA enlisted support from Tribal leaders and school teachers to identify high school students in each community who exhibited natural leadership and role model qualities and who would be engaged, well-behaved participants in this and any future projects. Nine students participated in the workshop which included a number of classroom and hands-on activities led by Navy trainers and KANA staff that were focused on the importance of teamwork, attitude, respect, self-control, and healthy lifestyles.

The event was a huge success, with all nine participants overcoming personal obstacles and delivering presentations on the final day that not only embodied the spirit of the intended learning, but exceeded trainers’ expectations. Participants demonstrated overwhelming acts of bravery, leadership, and compassion in support of others who shared personal challenges with the group. Every participant expressed interest in returning as peer mentors to future cohorts and left with individual goals to work toward until the next workshop or similar activity.



## Arctic Care 2016



The Department of Defense Innovative Readiness Training (IRT) program, in partnership with KANA, provided health care services to the City of Kodiak, and the communities of Akhiok, Karluk, Larsen Bay, Old Harbor, Ouzinkie, and Port Lions April 6 - 14 as part of Arctic Care 2016. During these two weeks 2,967 patients were served and 6,693 procedures were completed. Services provided include medical, dental, optometry, nutrition, podiatry, and veterinary services and were open to all families on Kodiak Island at no cost.

This year's mission offered walk-in appointment availability in addition to appointments made in advance as a new accommodation to best meet the needs of the community. KANA retrofitted the former AC Value Center building as a temporary clinic housing services offered to the Kodiak community. Specialty services that are not regularly available in our community, including oral surgery and endodontic care, were provided at the Mill Bay Health Center.

KANA is honored to continue its valued partnership with the IRT program. We are pleased to announce that Arctic Care will return in 2017 for its 6th year of providing healthcare services to our communities.



# FINANCIAL STATEMENTS

## Statement of Financial Position

September 30, 2015 (with comparative totals for 2014)

September 30,	2015	2014
<b>Current Assets</b>		
Cash and cash equivalents	\$ 8,921,827	\$ 8,595,393
Investments	2,229,198	1,728,638
Receivables:		
Grants	3,381,299	1,781,242
Patient accounts, net of allowance for contractual of \$96,616 in 2015 and \$101,281 in 2014	662,108	552,953
Other	1,679,581	990,420
IHS contract support settlement	-	3,797,610
Prepaid expenses	53,210	26,698
<b>Current Assets</b>	<b>16,927,223</b>	<b>17,472,954</b>
Investments in joint ventures	1,238,934	1,077,237
Notes receivable and other long-term assets	807,710	945,231
Property and equipment, net of accumulated depreciation	17,606,294	12,355,179
<b>Total Assets</b>	<b>\$ 36,580,161</b>	<b>\$ 31,850,601</b>
<b>Liabilities and Net Assets</b>		
<b>Current Liabilities</b>		
Accounts payable	\$ 740,683	\$ 1,047,826
Accrued compensation and related liabilities	920,559	837,241
Accrued interest payable	10,279	11,240
Deferred revenue	4,262,098	4,169,283
Current portion of long-term note payable	202,337	190,846
Current portion under capital lease	19,388	19,669
<b>Total Current Liabilities</b>	<b>6,155,344</b>	<b>6,276,105</b>
Interest rate swap agreement	134,112	162,375
Note payable, net of current portion	2,317,719	2,520,056
Obligations under capital lease, net of current portion	94,914	52,410
<b>Total Liabilities</b>	<b>8,702,089</b>	<b>9,010,946</b>
Net assets - unrestricted:		
Designated	-	150,000
Undesignated	27,878,072	22,689,655
<b>Total Net Assets</b>	<b>27,878,072</b>	<b>22,839,655</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 36,580,161</b>	<b>\$ 31,850,601</b>

# Statement of Activities

Year Ended September 30, 2015 (with comparative totals for 2014)

Year Ended September 30,	2015	2014
<b>Revenues</b>		
Grants and contracts	\$ 21,215,411	\$ 17,288,182
Net patient service revenue	3,624,647	3,204,787
Contracted service revenue	1,147,605	1,002,817
Investment income	89,998	259,313
Earnings from joint ventures	446,306	327,722
Loss on disposal of assets	(12,423)	-
Rental income	373,214	197,068
Other	78,008	12,762
IHS contract support settlement	1,000,000	3,797,610
<b>Total Revenues</b>	<b>27,962,766</b>	<b>26,090,261</b>
<b>Expenses</b>		
Program services:		
Health services	16,478,284	15,176,867
Community services	4,510,459	3,285,348
Realty	241,113	222,876
<b>Total program services</b>	<b>21,229,856</b>	<b>18,685,091</b>
Supporting services:		
General and administrative, net of indirect cost recovery	1,053,411	1,393,321
Special and restricted general fund projects	641,082	294,360
<b>Total supporting services</b>	<b>1,694,493</b>	<b>1,687,681</b>
<b>Total Expenses</b>	<b>22,924,349</b>	<b>20,372,772</b>
Change in net assets	5,038,417	5,717,489
<b>Unrestricted Net Assets, beginning of year</b>	<b>22,839,655</b>	<b>17,122,166</b>
<b>Unrestricted Net Assets, end of year</b>	<b>\$ 27,878,072</b>	<b>\$ 22,839,655</b>



# Statement of Cash Flow

Year Ended September 30, 2015 (with comparative totals for 2014)

Year Ended September 30,	2015	2014
<b>Cash Flows from Operating Activities</b>		
Change in net assets	\$ 5,038,417	\$ 5,717,489
Adjustments to reconcile change in net assets to net cash from operating activities:		
Depreciation	964,407	888,097
Contributed capital from grants	(5,159,757)	(644,048)
Gain on sale of equipment	12,423	(5,376)
Change in fair value of interest rate swap agreement	(28,263)	(58,411)
Equity in earnings of joint ventures in excess of distributions	(161,697)	(12,271)
(Increase) decrease in current assets:		
Patient accounts	(109,155)	35,112
Grants and other receivables	(2,289,218)	(515,183)
Prepaid expenses	(26,512)	14,992
IHS receivables	3,797,610	(3,797,610)
Increase (decrease) in current liabilities:		
Accounts payable	(307,143)	455,874
Accrued compensation and related liabilities	83,318	165,015
Accrued interest payable	(961)	(948)
Deferred revenue	92,815	917,562
<b>Net cash from operating activities</b>	<b>1,906,284</b>	<b>3,160,294</b>
<b>Cash Flows for Investing Activities</b>		
Purchase of property and equipment	(6,229,823)	(5,569,357)
Proceeds from sale of property and equipment	1,878	13,500
Proceeds from payments on notes receivable	137,521	3,057,567
Proceeds from sale of certificates of deposit	969,440	1,460,878
Purchase of certificates of deposit	(1,470,000)	(1,230,000)
<b>Net cash for investing activities</b>	<b>(6,590,984)</b>	<b>(2,267,412)</b>
<b>Cash Flows from Financing Activities</b>		
Contributed capital from grants	5,159,757	644,048
Principal payments on long-term debt	(148,623)	(179,893)
<b>Net cash from financing activities</b>	<b>5,011,134</b>	<b>464,155</b>
<b>Net increase in cash and cash equivalents</b>	<b>326,434</b>	<b>1,357,037</b>
<b>Cash and Cash Equivalents, beginning of year</b>	<b>8,595,393</b>	<b>7,238,356</b>
<b>Cash and Cash Equivalents, end of year</b>	<b>\$ 8,921,827</b>	<b>\$ 8,595,393</b>
Supplemental disclosure of cash flow information:		
Cash paid during the year for interest	\$ 152,051	\$ 152,027
Supplemental disclosure of non cash flow information:		
IHS contract support settlement not yet received	\$ -	\$ 3,797,610

## Combining Schedule of Expenses

Year Ended September 30, 2015 (with comparative totals for 2011, 2012, 2013, 2014)

	2011	2012	2013	2014	2015
Salary, wage and fringe	9,177,275	8,977,964	9,655,367	10,037,372	11,382,484
IPA/MOA	763,002	812,182	903,974	850,428	718,822
Contractual services	3,011,295	2,788,335	3,447,842	3,250,807	3,636,243
Travel and per diem	1,638,040	1,336,440	1,332,356	1,625,026	2,073,120
Facilities expense	899,770	972,617	889,246	1,166,954	947,850
Supplies	1,280,515	1,091,535	1,013,467	997,357	1,352,692
Contributions	415,302	558,261	641,071	486,275	482,501
Other expense	1,027,400	1,059,458	916,126	1,070,456	1,366,230
Depreciation	672,899	747,828	786,973	888,097	964,407
<b>Total</b>	<b>18,885,498</b>	<b>18,344,620</b>	<b>19,586,422</b>	<b>20,372,772</b>	<b>22,924,349</b>

## Ratios

Year Ended September 30, 2015 (with comparative totals for 2011, 2012, 2013, 2014)

	2011	2012	2013	2014	2015
Current Ratio	2.12	2.71	2.54	2.78	2.75
Days Cash on Hand	139.70	173.25	178.58	193.40	185.34
Percentage of Budget for Personnel	52.63%	53.37%	53.91%	53.44%	52.79%
Operating Expense Per Day	49,897.53	48,210.39	51,505.34	53,382.67	60,164.22

### Current Ratio = Current Assets divided by Current Liabilities

This ratio measures the ability to pay back short-term liabilities (debt and payables) with short-term assets (cash, cash equivalents, unrestricted investments). The higher the current ratio, the more capable a company is of paying its obligations. A ratio under 1 suggests that the company would be unable to pay off its obligations if they came due at that point.

### Days Cash on Hand = Cash and Cash Equivalents/Operating Expense Per Day

Measures how long, in days, an organization could meet operating expenses without receiving new income. Many organizations typically strive to maintain at least 90 days cash on hand.

### Percentage of Budget for Personnel = Total wages, taxes and benefits divided by total expenses

Percentage of costs dedicated towards staffing.

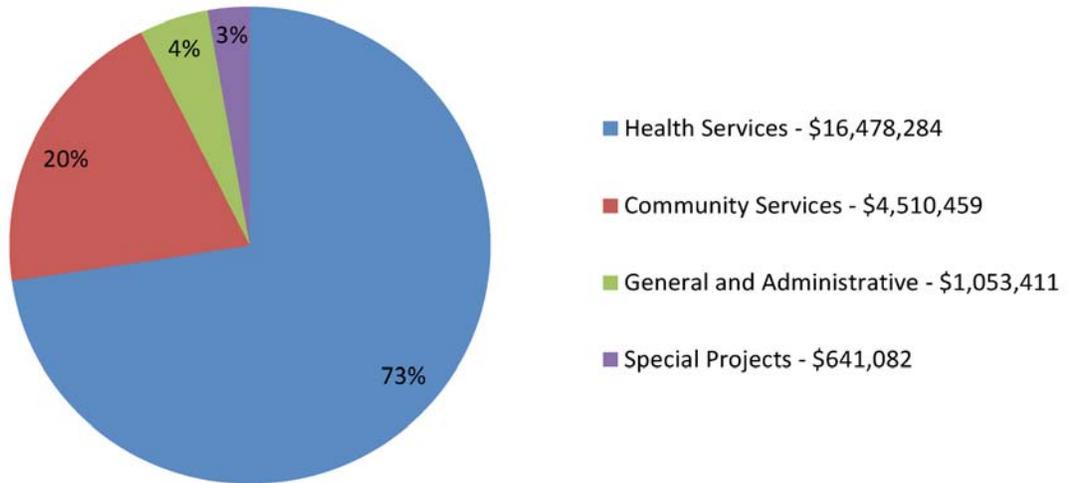
### Operating Expense Per Day = Total expenses before depreciation divided by 365

This describes how much an organization spends per day, on average, to conduct activities.

# Financial Summary

## Year Ended September 30, 2015

### 2015 Functional Expenses



### Income Sources

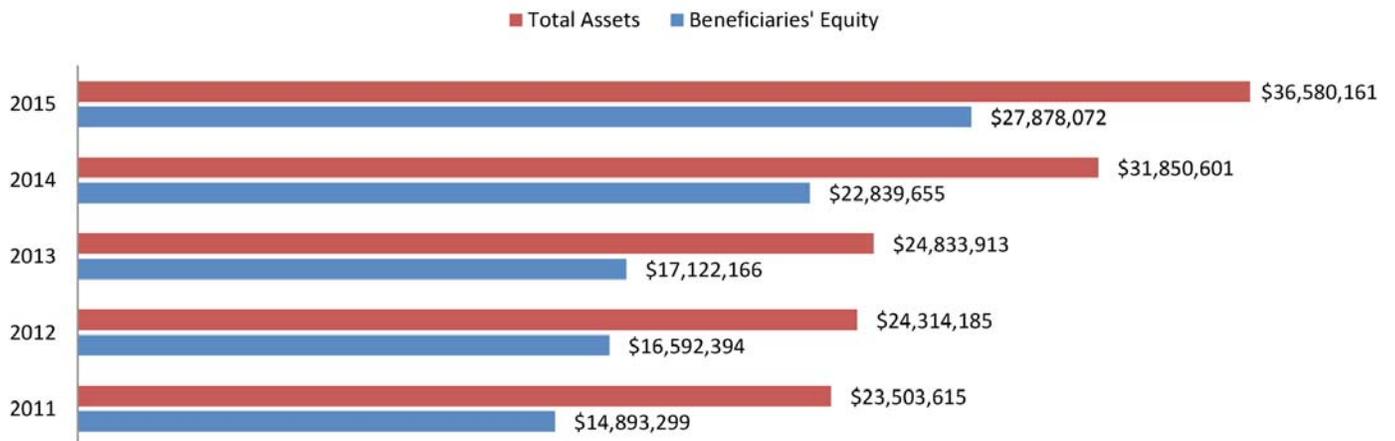
76%	Federal resources
18%	State of Alaska
6%	Private or other sources

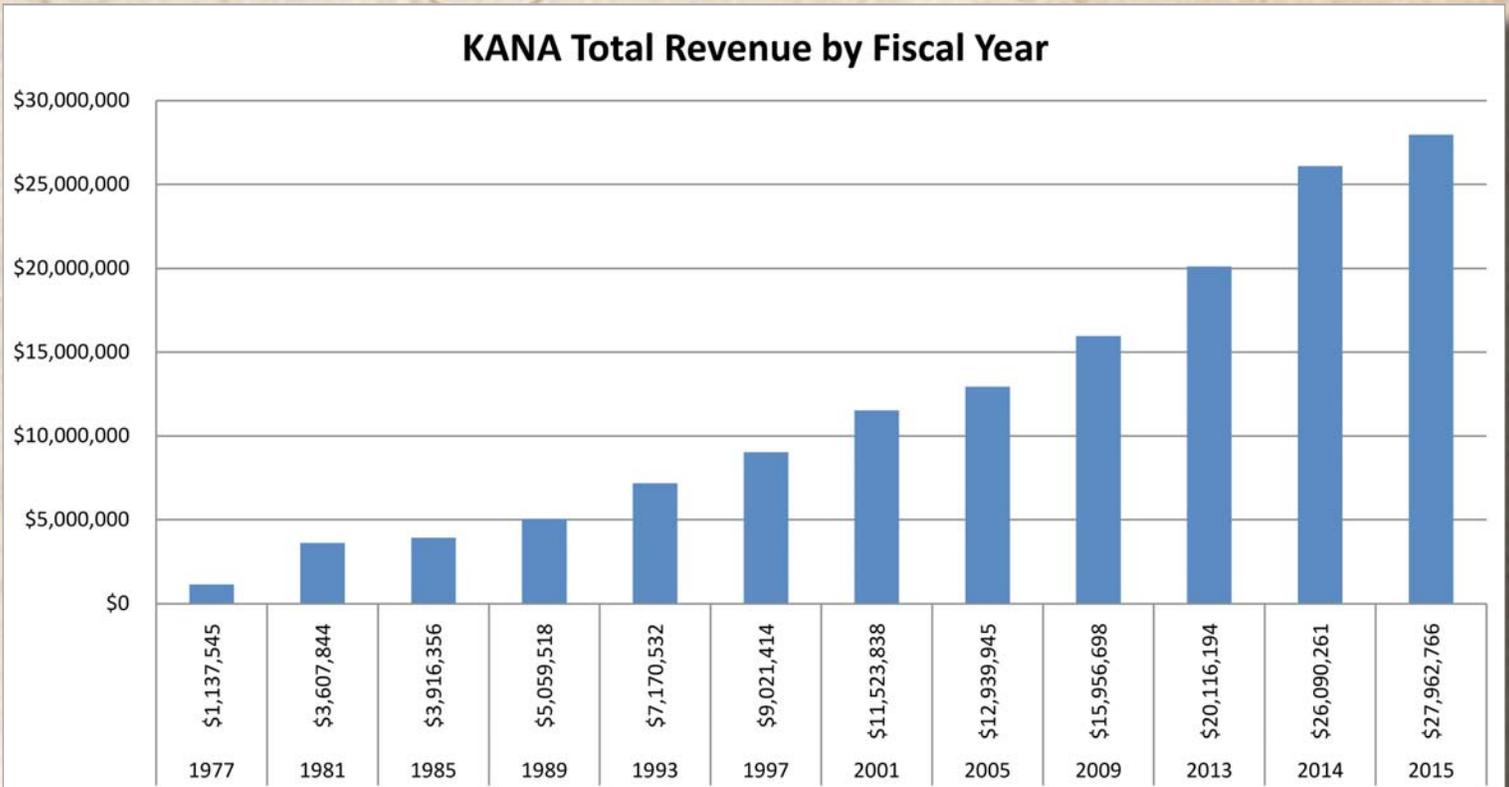
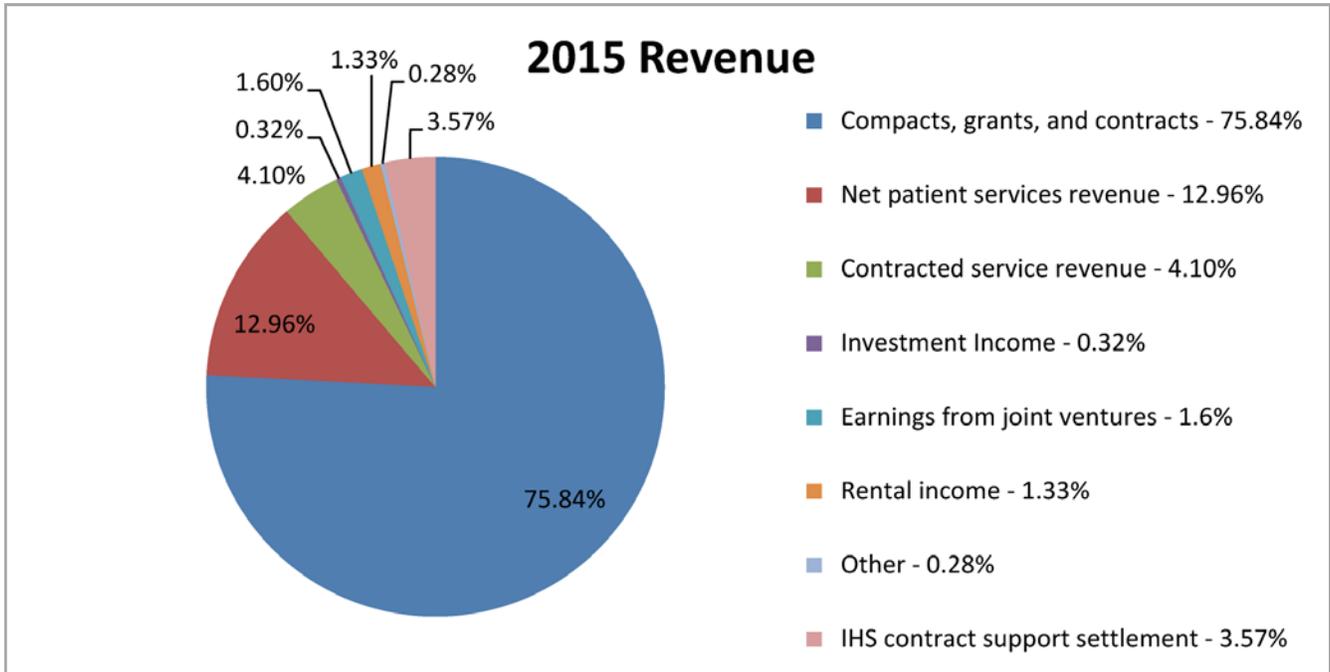
### Use of Funds

73%	Health Services
20%	Community Services
7%	Administrative Services

*KANA raises funds through investment earnings, joint ventures, patient service revenue, and rental income in order to provide the highest level of services for our beneficiaries.*

### Assets & Beneficiaries' Equity





## Kodiak Clinics & Offices

### **Alutiiq Enwia Health Center**

Phone: (907) 486-9800 or  
Toll Free: 1 (800) 478-5721

#### **Medical**

Phone: (907) 486-9870

#### **Dental**

Phone: (907) 486-9850

#### **Pharmacy**

Phone: (907) 486-9860

### **Mill Bay Health Center**

Phone: (907) 486-7300

### **Community Services Center**

Phone: (907) 486-9879

### **Wellness Center**

Phone: (907) 486-1377

### **Kodiak Child Advocacy Center**

Phone: (907) 486-9878

## Village Clinics

### **Akhiok Health Clinic**

Phone: (907) 836-2230

### **Karluk Health Clinic**

Phone: (907) 241-2212

### **Larsen Bay Health Clinic**

Phone: (907) 847-2208

### **Old Harbor Health Clinic**

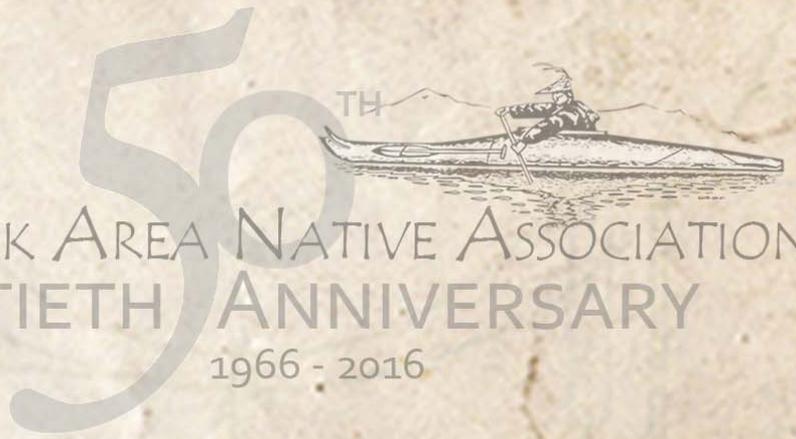
Phone: (907) 286-2205 or  
(907) 286-2307

### **Ouzinkie Health Clinic**

Phone: (907) 680-2265 or  
(907) 680-2262

### **Port Lions Health Clinic**

Phone: (907) 454-2275



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